

IBA Half Year Results 2023

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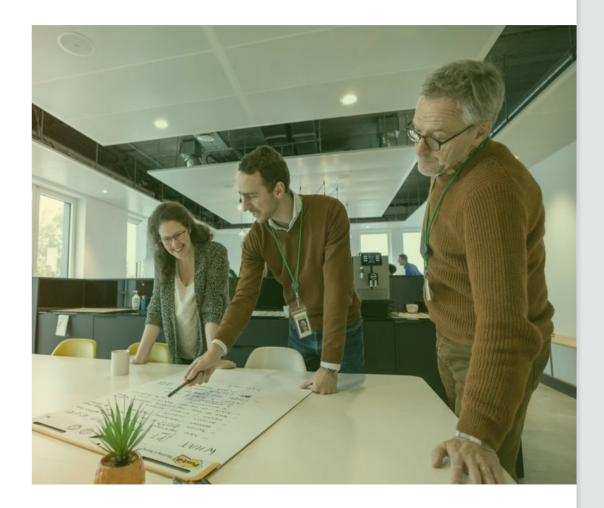
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Agenda



- H1 2023 highlights
- H1 2023 key figures
- Business update
- Consolidated financial statements
- Outlook
- Q&A



H1 2023 HIGHLIGHTS

Public

Revenues	REBIT	Backlog	PT rooms sold	PT & OA equip. order intake	
EUR 169.4 million Up 5.9%	EUR -20.3 million	EUR 1.3 billion	3 Rooms	EUR 88 million	Gross cash
Gross margin	Net result EUR	PT & OA service revenues	OA systems sold	Dosi order intake EUR	million Net cash EUR 61.7
26.6 %	-27.3 million	EUR 72.4 million up 17%	8 Systems	37 million	million

H1 2023 highlights



Key strategic objectives



Dosimetry

- Gain market share in Patient QA
- Expand and diversify through inorganic growth

Proton Therapy

- Deliver our backlog
- Enhance our Customer Service offering
- Support our Chinese partner (CGNNT) to become a successful PT provider
- Invest in the future of PT (DynamicARC[®], ConformalFLASH[®])

Other Accelerators

RadioPharma

- Partnership with SCK-CEN, to distribute ²²⁵Ac worldwide (theranostic market)
- Investigate growth in existing and adjacent markets

Industrial

- Deliver our backlog
- Increase E-Beam/X-Ray penetration rate in medical device sterilization

Digitalization

Sustainability









H1 2023 key achievements



Dosimetry

- Another record order intake of EUR 37 million (+20% vs HY22)
- Record backlog of EUR 35.6 million (+63% vs HY22)
- Several product and upgrade launches in the first half including DOSE-X and Patient QA
- Recent Modus acquisition has delivered strong P&L contributions
- ScandiDos alliance progressing well



Proton Therapy

- 35 ongoing projects
- +17% service revenue increase
- 2-system Proteus[®]ONE contract in Israel
- 1-room Proteus[®]PLUS contract in China
- FLASH proton therapy research partnership initiated with Particle Therapy Interuniversity Center Leuven (PARTICLE)
- Predictive maintenance platform being enhanced and shared with other business units

Other Accelerators

RadioPharma

- Strong backlog conversion with revenues up 21% from last year
- Launch of AKURACY, an integrated solution for Cardiac PET Imaging
- PanTera, the joint venture with SCK-CEN, signed key agreement with Terrapower Isotopes; post-period equity increase of 40.8 million of which 50% by IBA

Industrial

- Significant revenue growth, up 72% from last year
- Increasing traction in food irradiation; IBA organizing International Food Irradiation Symposium in September
- Launched Industrial customer web portal to support upgrades and customer needs







H1 2023 sustainability progress



	Low carbon, low waste <mark>products</mark>	Ecodesign practices implemented on our main product lines design process			
STREAMS	Low carbon, low waste company	 500kWc solar carport installation to increase auto-production capacity of renewable energy 			
4 STR	Diverse, equitable, inclusive workplace	 Green Cells (voluntary employee workgroups about mobility, biodiversity, ecodesign, ESG awareness) launched Green Mobility project (to define lower impact, yet attractive, mobility policy for commuting employees) launched 			
	Accountable to sustainability	 B-Corp recertification in progress : targeted score 2024 at 102+ pts (from 90 in 2021) Supply chain ESG risk mapping started (based on Ecovadis framework) ESG indicators based on newest GRI standards reported at group level 			

H1 2023 KEY FIGURES

H1 2023 key figures



(EUR 000)	H1 2023	H1 2022	Variance	Variance %
Total Net Sales	169 418	160 032	9 386	5.9%
Proton Therapy	95 082	101 338	-6 256	-6.2%
Other Accelerators	41 354	31 798	9 556	30.1%
		01100	0.000	
Dosimetry	32 982	26 896	6 086	22.6%
REBITDA	-13 859	14 065	-27 924	-198.5%
% of Sales	-8.2%	8.8%		
REBIT	-20 296	4 564	-24 860	-544.7%
% of Sales	-12.0%	2.9%		
Profit Before Tax	-22 656	297	-22 953	-7728.3%
% of Sales	-13.4%	0.2%		
NET RESULT	-27 263	-1 717	-25 546	1487.8%
% of Sales	-16.1%	-1.1%		

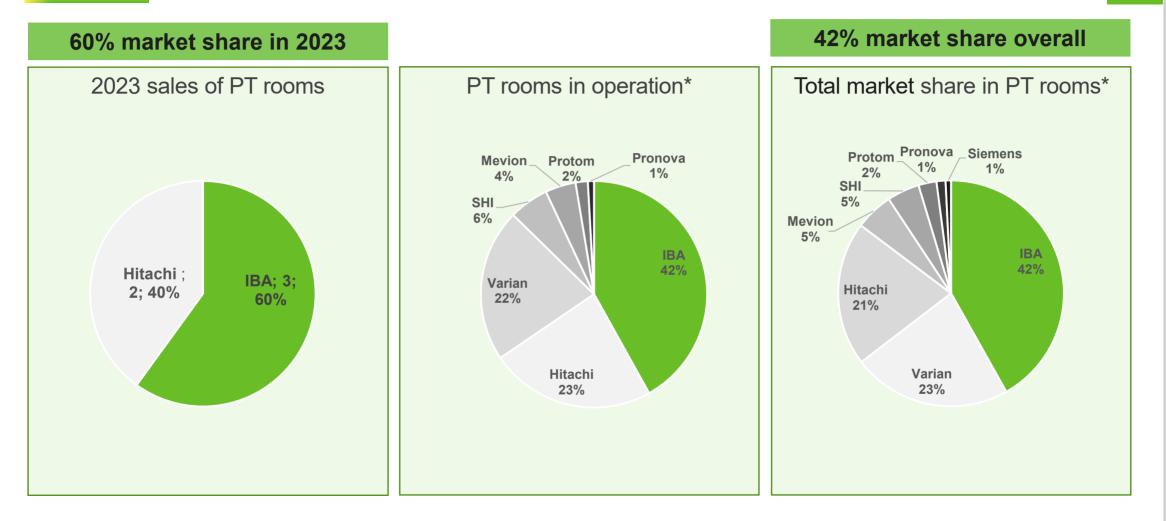
- Group performance impacted mainly by timing of backlog conversion and some shifts to H2
- Strong OA and Dosimetry performance, with double digit sales growth and strong profitability
- REBIT margin affected strongly by the combination of low backlog conversion and high OPEX
- Net loss of EUR 27.2 million; strong catch up expected in H2
- Net cash position of EUR 61.7 million at period end
- Unused EUR 37 million credit facility refinanced and increased to EUR 40 million

PROTON THERAPY

BUSINESS UPDATE

IBA remains market leader in proton therapy





Proton Therapy performance

- Order intake of EUR 59 million; three rooms sold in China and Israel
- Overall revenues decreased by 6% due to phasing of projects and to a lesser extent some customer-related shifts to H2 and impacts from inflation; 2022 had been positively impacted by Rutherford related indemnities
- Services revenues grew 10%, with backlog of EUR 617 million
- PARTICLE agreement signed in June to support development of ConformalFLASH[®]
- 35 projects ongoing at period end

(EUR 000)	H1 2023	H1 2022	Variance	Variance %
Equipment Proton Therapy	38 537	49 923	-11 386	-22.8%
Services Proton Therapy	56 545	51 415	5 130	10.0%
Net sales	95 082	101 338	-6 256	-6.2%
REBIT*	-22 948	4 085	-27 033	-661.8%
% of Sales	-24.1%	4.0%		
Book-to-bill ratio	1.5	1.7		

* Based on a pro forma allocation of overheads and SG&A to each business

BUSINESS UPDATE

OTHER ACCELERATORS

Other Accelerators performance



Industrial

- Slower order intake over the period driven by macroeconomic situation
- Revenues however increased 72.3% on same period last year, fueled by increasing business in equipment and services

Radiopharmaceutical

- Launch of AKURACY[®] for Cardiac PET imaging
- Successful installation of a Cyclone[®] 30XP in Germany to produce astatine-211
- Increased demand, in emerging geographies as well as for high energy machines for the theranostic market

Pantera

 Agreement signed with Terrapower for early production supply of actinium-225 in 2024







Other Accelerators performance



- Order intake of EUR 29 million, with eight systems sold globally and three more after period-end
- Equipment revenues increased by EUR 4.3 million, thanks to good backlog conversion
- Services increased 50%, due to an increasing installed base, upgrades and a strong replacement parts business
- REBIT* of EUR -0.5 million, impacted by inflation, in particular in Belgium

(EUR 000)	H1 2023	H1 2022	Variance	Variance %
Equipment Other Accelerators	25 473	21 187	4 286	20.2%
Services Other Accelerators	15 881	10 611	5 270	49.7%
Net sales	41 354	31 798	9 556	30.1%
REBIT*	-507	-562	55	-9.8%
% of Sales	-1.2%	-1.8%		
Book-to-bill ratio	1.1	4.3		

* Based on a pro forma allocation of overheads and SG&A to each business

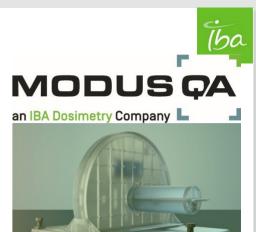
BUSINESS UPDATE

DOSIMETRY

Dosimetry performance

- Strong order intake at EUR 37 million, up 20% from HY 2022
- Sales of EUR 33 million, up 23% from HY 2022
- Backlog increased to EUR 35.6 million, up 47% from year-end
- REBIT 200% above H1 2022, thanks to excellent sales performance; despite cost increases with inflation, and as R&D ramped up
- Launch of DOSE-X, next-generation electrometer and myQA[®] PROactive radiation oncology risk management software
- Agreement with ScandiDos to sell combined myQA[®] iON and Delta4 phantom+ solutions directly from IBA

<u>(EUR 000)</u>	H1 2023	H1 2022	Variance	Variance %
Net sales	32 982	26 896	6 086	22.6%
REBITDA	4 627	1 854	2 773	149.6%
% of Sales	14.0%	6.9%		
REBIT	3 159	1 041	2 118	203.5%
% of Sales	9.6%	3.9%		







* Original Equipment Manufacturers

CONSOLIDATED FINANCIAL STATEMENTS

Consolidated P&L



H1 2023	H1 2022	Variance	Variance %
169 418	160 032	9 386	5.9%
124 380	97 455	26 925	27.6%
45 038	62 577	-17 539	-28.0%
26.58%	39.10%		
14 035	11 358	2 677	23.6%
27 099	26 761	338	1.3%
24 200	19 894	4 306	21.6%
65 334	58 013	7 321	12.6%
-20 296	4 564	-24 860	-544.7%
-11.98%	2.85%		
462	2 382	-1 920	-80.6%
1 879	1 885	-6	-0.3%
19	0	19	#DIV/0!
-22 656	297	-22 953	-7728.3%
4 607	2 014	2 593	128.7%
-27 263	-1 717	-25 546	1487.8%
	14 065		-198.5%
	169 418 124 380 45 038 26.58% 14 035 27 099 24 200 65 334 -20 296 -11.98% 462 1 879 19 -22 656 4 607	169 418160 032124 38097 45545 03862 57726.58% 39.10% 14 03511 35827 09926 76124 20019 89465 33458 013-20 2964 564-11.98%2.85%4622 3821 8791 885190-22 6562974 6072 014	$\begin{array}{c c c c c c c c c c c c c c c c c c c $

- Group sales grew 6%, driven by Other Accelerators backlog conversion, Dosimetry sales and Service growth but dampened by PT backlog conversion
- G&A strongly controlled, beating inflation
 - Increase in S&M and R&D expenses due to investment in future growth and product development as well as inflationary impacts
- Other operating expenses included stock option costs
- Financial expenses strongly affected by currency fluctuations, particularly USD
 - Taxes were affected strongly by increasing profitability in Asia
- Net loss of EUR 27 million

Consolidated Cash Flow



(EUR 000)	H1 2023	H1 2022
Cash flow from operating activities		
Net cash flow changes before changes in working capital	-21 373	959
Change in working capital	-19 804	25 155
Income tax paid/received, net	-1 984	-1 458
Interest (income)/expenses	-577	494
Net cash (used in)/generated from operations	-43 738	25 150
Cash flow from investing activities		
Capital expenditures	-6 630	-2 254
M&A and other activities	-185	-8 711
Net cash (used in)/generated from investing activities	-6 815	-10 965
Cash flow from investing activities		
Capital increase (or proceeds from issuance of ordinary shares)	0	-5 161
Dividend paid	0	0
Other financing cash flows	-3 210	-6 649
Net cash (used in)/generated from financing activities	-3 210	-11 810
Changes in net cash and cash equivalents	-53 763	2 375
Exchange gains/(losses) on cash and cash equivalents	-1 292	687
Total changes in net cash and cash equivalents	-55 055	3 062
Net cash flow changes before changes in working capital	-21 373	959
Net cash now changes before changes in working capital	-21 37 3	909

- Operating cash flow of EUR -43.7 million, impacted by large inventory increase and supplier downpayments
- Cash flow driven by investment into IT tools, medical device regulation costs and a small Radiopharmaceutical acquisition
- Cash flow used in financing activities mostly included lease repayments

Consolidated Balance Sheet



(EUR 000)	H1 2023	H1 2022	Variance
ASSETS			
Goodwill	10 294	10 262	32
Other intangible assets	11 475	7 578	3 897
Property, plant and equipment	19 243	18 952	291
Right-of-use assets	28 070	27 116	954
Investments accounted for using the equity method	254	273	-19
Long-term financial assets	2 767	3 847	-1 080
Deferred tax assets	19 554	20 211	-657
Other long-term assets	35 581	35 184	397
Non-current assets	127 238	123 423	3 815
Inventories and contracts in progress	189 566	140 408	49 158
Trade receivables	93 728	111 649	-17 921
Other receivables	94 829	89 893	4 936
Short-term financial assets	1 569	160	1 409
Cash and cash equivalents	103 311	158 366	-55 055
Current assets	483 003	500 476	-17 473
Total assets	610 241	623 899	-13 658

H1 2023	H1 2022	Variance
42 502	42 502	0
43 478	43 478	0
-18 328	-18 328	0
3 464	2 453	1 011
-2 254	-5 585	3 331
18 042	51 431	-33 389
86 904	115 951	-29 047
10 748	10 647	101
21 279	20 811	468
6 735	7 479	-744
523	1 221	-698
1 317	756	561
4 691	5 862	-1 171
45 293	46 776	-1 483
3 734	3 734	0
5 823	5 675	148
7 742	7 647	95
1 064	2 907	-1 843
65 723	65 559	164
3 548	3 853	-305
83 901	75 578	8 323
306 509	296 219	10 290
478 044	461 172	16 872
523 337	507 948	15 389
610 241	623 899	-13 658
	42 502 43 478 -18 328 3 464 -2 254 18 042 86 904 10 748 21 279 6 735 523 1 317 4 691 45 293 3 734 5 823 7 742 1 064 65 723 3 548 83 901 306 509 478 044 523 337	42 502 42 502 43 478 43 478 -18 328 -18 328 3 464 2 453 -2 254 -5 585 18 042 51 431 86 904 115 951 10 748 10 647 21 279 20 811 6 735 7 479 523 1 221 1 317 756 4 691 5 862 45 293 46 776 3 734 3 734 5 823 5 675 7 742 7 647 1 064 2 907 65 723 65 559 3 548 3 853 83 901 75 578 306 509 296 219 478 044 461 172 523 337 507 948

OUTLOOK

Outlook



Subject to stabilization of macro-economic factors and order intake levels

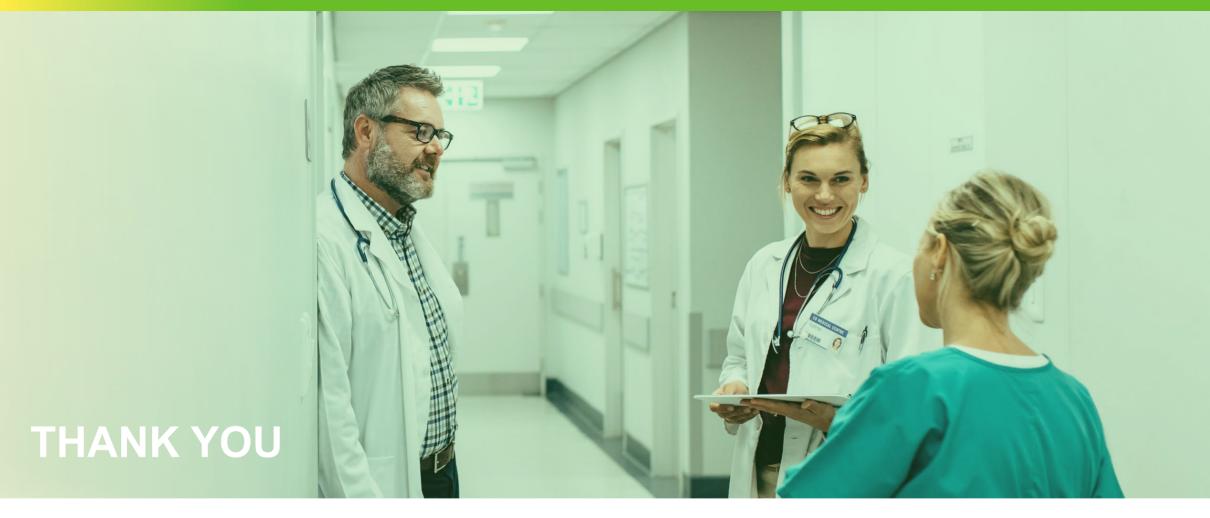
IBA reiterates its mid-term guidance laid out at the full-year results:

Target of 15% CAGR 2022-2026 on revenues

Aiming to deliver 10% REBIT on sales by 2026, heavily weighted after 2024

CAPEX will grow from current 5-7 million to around EUR 10-12 million per year until 2026 to support increased investment for the future

Q&A





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